

Appendix 4G

Key to Disclosures

Corporate Governance Council Principles and Recommendations

Name of entity

VIP GLOVES LIMITED

ABN/ARBN

83 057 884 876

Financial year ended:

30 JUNE 2021

Our corporate governance statement¹ for the period above can be found at:²

X This URL on our website:

<https://www.vipglove.com.my/about-us/corporate-governance>

where there is a link to the 2021 Corporate Governance Statement

¹ “Corporate governance statement” is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council’s recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity’s corporate governance statement. They serve different purposes and an entity must produce each of them separately.

² Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

The Corporate Governance Statement is accurate and up to date as at 1 October 2021 and has been approved by the board.

The annexure includes a key to where our corporate governance disclosures can be located.

Date: 1 October 2021

Name of authorised officer authorising lodgement: Andrew Metcalfe, Company Secretary

ANNEXURE – KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		Where a box below is ticked, ³ we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁴
PRINCIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVERSIGHT			
1.1	A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	X and we have disclosed a copy of our board charter at: https://www.vipglove.com.my/about-us/corporate-governance Item 1.1 of the Company's Corporate Governance Statement	
1.2	A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	X Item 1.2 of the Company's Corporate Governance Statement	
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	X Item 1.3 of the Company's Corporate Governance Statement	
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	X Item 1.4 of the Company's Corporate Governance Statement	

³ Tick the box in this column only if you have followed the relevant recommendation **in full** for the **whole** of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "*insert location*" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate-governance/charters/").

⁴ If you have followed all of the Council's recommendations **in full** for the **whole** of the period above, you can, if you wish, delete this column from the form and re-format it.

**VIP Gloves Ltd ACN 057 884 876 - Appendix 4G and Corporate Governance Statement (2021)
Key to Disclosures Corporate Governance Council Principles and Recommendations**

Corporate Governance Council recommendation	Where a box below is ticked, ³ we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁴
<p>1.5 A listed entity should:</p> <p>(a) have and disclose a diversity policy;</p> <p>(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and</p> <p>(c) disclose in relation to each reporting period:</p> <p>(1) the measurable objectives set for that period to achieve gender diversity;</p> <p>(2) the entity's progress towards achieving those objectives; and</p> <p>(3) either:</p> <p>(A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or</p> <p>(B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</p> <p>If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.</p>	<p>X</p> <p>and we have disclosed a copy of our diversity policy at: https://www.vipglove.com.my/about-us/corporate-governance</p> <p>Item 1.5 of the Company's Corporate Governance Statement</p> <p>and we have disclosed the information referred to in paragraph (c) at:</p> <p>Item 1.5 of the Company's Corporate Governance Statement</p>	<p>X set out in our Corporate Governance Statement</p> <p>Refer to Item 1.5 of the Corporate Governance Statement in respect of the Measurable Objectives and reasons why Directors have not adopted specific gender targets in FY2021</p>
<p>1.6 A listed entity should:</p> <p>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</p> <p>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</p>	<p>X</p> <p>.....</p> <p>Item 1.6 of the Company's Corporate Governance Statement</p> <p>and whether a performance evaluation was undertaken for the reporting period in accordance with that process at:</p> <p>.....</p> <p>Item 1.6 of the Company's Corporate Governance Statement</p>	

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1.7	<p>A listed entity should:</p> <p>(a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and</p> <p>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</p>	<p>X</p> <p>and we have disclosed the evaluation process referred to in paragraph (a) at:</p> <p>.....</p> <p>Item 1.7 of the Company's Corporate Governance Statement</p> <p>and whether a performance evaluation was undertaken for the reporting period in accordance with that process at:</p> <p>.....</p> <p>Item 1.7 of the Company's Corporate Governance Statement</p>	

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PRINCIPLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD VALUE			
2.1	<p>The board of a listed entity should:</p> <p>(a) have a nomination committee which:</p> <p>(1) has at least three members, a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</p>	<p>X</p> <p>The Committee does not have a committee however the Board is charged with the responsibility of managing this area of its business, and how the company meets the governance recommendations at Item 2.1 of the Company's Corporate Governance Statement</p> <p>A copy of the charter of the committee is found at: https://www.vipglove.com.my/about-us/corporate-governance</p>	
2.2	<p>A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.</p>	<p>X</p> <p>and we have disclosed our board skills matrix at: Item 2.2 of the Company's Corporate Governance Statement</p>	

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2.3	<p>A listed entity should disclose:</p> <p>(a) the names of the directors considered by the board to be independent directors;</p> <p>(b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and</p> <p>(c) the length of service of each director.</p>	<p>X</p> <p>and we have disclosed the names of the directors considered by the board to be independent directors at:</p> <p>.....</p> <p>Item 2.3 of the Company's Corporate Governance Statement</p> <p>and, where applicable, the information referred to in paragraph (b) at:</p> <p>.....</p> <p>Item 2.3 of the Company's Corporate Governance Statement</p> <p>and the length of service of each director at:</p> <p>.....</p> <p>Item 2.3 of the Company's Corporate Governance Statement</p>	
2.4	<p>A majority of the board of a listed entity should be independent directors.</p>	<p>set out in our Corporate Governance Statement</p> <p>Item 2.4 of the Company's Corporate Governance Statement</p>	
2.5	<p>The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.</p>	<p>X set out in our Corporate Governance Statement</p> <p>Item 2.5 of the Company's Corporate Governance Statement</p>	
2.6	<p>A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.</p>	<p>X</p> <p>Item 2.6 of the Company's Corporate Governance Statement</p>	

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PRINCIPLE 3 – INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY AND RESPONSIBLY			
3.1	A listed entity should articulate and disclose its values.	X and we have disclosed our values at: https://www.vipglove.com.my/about-us/corporate-governance and Item 3.1 of the Company's Corporate Governance Statement	
3.2	A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	X and we have disclosed our code of conduct at: https://www.vipglove.com.my/about-us/corporate-governance Item 3.2 of the Company's Corporate Governance Statement	
3.3	A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	X and we have disclosed our whistleblower policy at: https://www.vipglove.com.my/about-us/corporate-governance Item 3.3 of the Company's Corporate Governance Statement	
3.4	A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy.	X and we have disclosed our anti-bribery and corruption policy at: https://www.vipglove.com.my/about-us/corporate-governance Item 3.4 of the Company's Corporate Governance Statement	

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PRINCIPLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPORTS			
4.1	<p>The board of a listed entity should:</p> <p>(a) have an audit committee which:</p> <p>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, who is not the chair of the board,</p> <p>and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the relevant qualifications and experience of the members of the committee; and</p> <p>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</p>	<p>X</p> <p>The Committee does not have a committee however the Board is charged with the responsibility of managing this area of its business, and how the company meets the governance recommendations at Item 4.1 of the Company's Corporate Governance Statement</p> <p>A copy of the charter of the committee is found at: https://www.vipglove.com.my/about-us/corporate-governance</p>	
4.2	<p>The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.</p>	<p>X</p> <p>Item 4.2 of the Company's Corporate Governance Statement</p>	
4.3	<p>A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.</p>	<p>X</p> <p>Item 4.3 of the Company's Corporate Governance Statement</p>	

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PRINCIPLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE		
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	X and we have disclosed our continuous disclosure compliance policy at: https://www.vipglove.com.my/about-us/corporate-governance Item 5.1 of the Company's Corporate Governance Statement
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	X Item 5.2 of the Company's Corporate Governance Statement
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	X Item 5.3 of the Company's Corporate Governance Statement
PRINCIPLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	X and we have disclosed information about us and our governance on our website at: https://www.vipglove.com.my/about-us/corporate-governance Item 6.1 of the Company's Corporate Governance Statement
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	X Item 6.2 of the Company's Corporate Governance Statement
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	X Item 6.3 of the Company's Corporate Governance Statement

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6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	X Item 6.4 of the Company's Corporate Governance Statement	
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	X Item 6.5 of the Company's Corporate Governance Statement	
PRINCIPLE 7 – RECOGNISE AND MANAGE RISK			
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	X The Committee does not have a committee however the Board is charged with the responsibility of managing this area of its business, and how the company meets the governance recommendations at Item 7.1 of the Company's Corporate Governance Statement A copy of the charter of the committee is found at: https://www.vipglove.com.my/about-us/corporate-governance	
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	X and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period at: Item 7.2 of the Company's Corporate Governance Statement	

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7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	X and we have disclosed how our internal audit function is structured and what role it performs at: Item 7.3 of the Company's Corporate Governance Statement	
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	X set out in our Corporate Governance Statement Item 7.4 of the Company's Corporate Governance Statement	

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RINCIPL 8 – REMUNERATE FAIRLY AND RESPONSIBLY		
8.1	<p>The board of a listed entity should:</p> <p>(a) have a remuneration committee which:</p> <p>(1) has at least three members, a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</p>	<p>X</p> <p>The Committee does not have a committee however the Board is charged with the responsibility of managing this area of its business, and how the company meets the governance recommendations at Item 8.1 of the Company's Corporate Governance Statement</p> <p>A copy of the charter of the committee is found at: https://www.vipglove.com.my/about-us/corporate-governance</p>
8.2	<p>A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.</p>	<p>X</p> <p>and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives at:</p> <p>..... Item 8.2 of the Company's Corporate Governance Statement</p>
8.3	<p>A listed entity which has an equity-based remuneration scheme should:</p> <p>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</p> <p>(b) disclose that policy or a summary of it.</p>	<p>X</p> <p>and we have disclosed our policy on this issue or a summary of it at:</p> <p>..... Item 8.3 of the Company's Corporate Governance Statement</p>

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ADDITIONAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CASES			
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	N/A	
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	N/A	
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	N/A	

VIP Gloves Limited (ACN 057 884 876)

Corporate Governance Statement

Year Ended 30 June 2021

This statement has been approved by the Board of VIP Gloves Limited and is current as at 1 October 2021.

VIP Gloves Limited's approach to Corporate Governance

This Corporate Governance Statement addresses the ASX Corporate Governance Council's 'Corporate Governance Principles and Recommendations' – 4th Edition released in 2019 (referred to as 'ASX Principles or Recommendations').

VIP Gloves Limited ('VIP Gloves' or the 'Company') has provided the Appendix 4G (Key to Disclosures – Corporate Governance Council Principles and Recommendations) which has been lodged with ASX together with this Corporate Governance Statement and the Company's 2021 Financial Report. Further to the information contained in the Appendix 4G, which can be found on the Company's website at <https://www.vipglove.com.my/about-us/corporate-governance>, details of the Company's ongoing adherence to the ASX Corporate Governance Council Principles and Recommendations are outlined below.

The Company has adopted a program to review and improve its charters, policies and procedures periodically as required to ensure its corporate governance framework remains current and compliant with best corporate practice. VIP Gloves has monitored and updated the Company's risk management framework including the review and identification of requisite Board skills to ensure that the Company is in a strong and sustainable financial position to achieve its strategic goals.

This Corporate Governance Statement reports in detail the Company's progress in adopting, implementing and adhering to the specifics of the ASX Principles and Recommendations.

The independent Non-Executive Directors and Executive Directors currently in office and their qualifications and experience are stated in the Company's latest Annual Report.

Principle 1 Lay Solid Foundations for Management and Oversight

1.1 Roles and Responsibilities

The VIP Gloves Board Charter was adopted in January 2016 and is reviewed periodically as required. The Board Charter is published in the Corporate Governance section of the Company's website at <https://www.vipglove.com.my/about-us/corporate-governance>. The document clearly outlines the various roles and responsibilities of the Board and management including those items expressly reserved to the Board and those delegated to management.

1.2 Director Selection

During the 2021 reporting period, Ms Kaywen Chen was appointed to the VIP Gloves' Board (in June 2021), following the passing of Mr Wee Min Chen in May 2021.

When appointing a Director, the Company conducts appropriate pre-appointment checks and security holders have the opportunity of reviewing relevant information prior to voting on the appointment at the Annual General Meeting (AGM) usually held in November each year. The appointment of Ms Kaywen Chen will be tabled for approval by shareholders at the 2021 AGM.

1.3 Terms of Appointment

New Directors receive letters of appointment stating the effective commencement date of their Directorships with VIP Gloves together with their remuneration details. Directors are also provided with induction material and given the opportunity to consult with the Chairman and other Directors to deepen their overall understanding of the Company and its operations.

Executive employment contracts clearly state the terms of appointment and the expectations of the Company regarding performance including any performance-based incentives. This includes applying claw back provisions for bonuses where key targets are not achieved and ensuring terms and conditions meet best corporate practice.

1.4 Company Secretary

Company Secretarial services are managed by Mr Andrew Metcalfe, an experienced independent Company secretary and governance consultant. Mr Metcalfe was appointed to the position in May 2009. Mr Metcalfe is well qualified for the position having been a Company secretary and governance advisor to ASX listed companies for over 25 years.

The Company Secretary has a direct reporting relationship to the Chairman of the Board.

1.5 Diversity Policy

VIP Gloves' Diversity Policy is available in the Corporate Governance section of the Company's website, at <https://www.vipglove.com.my/about-us/corporate-governance>. The policy states VIP Gloves' general principles in relation to diversity within the organisation. VIP Gloves is an inclusive workplace that values diversity which encompasses nationality, age, religious beliefs, sexual orientation as well as gender diversity. VIP Gloves is an equal opportunity employer.

Directors have not adopted specific gender targets or measurable objectives for the Board, senior executives or for employees generally. Directors are of the view that specific targets are not necessary, given the Company's size and current stage of development.

The table below shows the proportion of women in the whole organisation, women in senior executive positions and women on the Board. The Company defines "senior executive" as those persons having authority and responsibility for planning, directing and controlling the activities of the Group, directly or indirectly, during the financial year. To provide an accurate reflection of the proportion of women across the whole organisation, the Company has opted to include contractors in the below percentages, which show the proportion of women in the organisation as at the date of this Statement:

- Board: 20%
- Senior Executive/Management: 63.6%
- Other Employees/Contractors: 14.2%

1.6 Periodic Board, Committee and Director Evaluation

VIP Gloves has an evaluation process for the Board, committees and Directors which is stated in the Board Charter available on the Company's website. An evaluation of the Board was conducted in June 2021 following the passing of a director.

1.7 Senior Executive Performance Evaluation

VIP Gloves sets key performance indicators for its senior executives and performance is evaluated against these targets annually. During the 2021 reporting period, reviews against these targets were conducted.

Principle 2 Structure the Board to Add Value

2.1 People & Culture Committee

VIP Gloves Limited has not formed a People & Culture Committee as this function, and the responsibilities under the charter, are carried out by the Board.

The People & Culture Committee Charter is published in the Corporate Governance section of the Company's website at <https://www.vipglove.com.my/about-us/corporate-governance>.

2.2 Skills of Directors

The Board is structured to provide a broad mix of skills and experience in nitrile glove manufacturing and marketing, representing its main undertaking. Board members also have specific skills and experience pertaining to other key aspects of the Company's business including business, law, governance, accounting, business strategy, corporate finance, capital raising, and sales & marketing. Directors have access to executive staff to provide specialised information as required.

A Board Skills Analysis was undertaken during the 2021 reporting period and the following table sets out the mix of skills of the Board while providing guidance for expanding the skills base of Directors for the future needs of the Company.

Director background & experience	Director's Name
Industry	Wee Min Chen; Chin Kar (Jimmy) Yang
Accounting & Corporate Finance	Chee Cheong (David) Low, How Weng (Sebastian) Chang
Capital Markets	Dr Kai Fatt (Joe) Wong; Chee Cheong (David) Low, How Weng (Sebastian) Chang
Management & Leadership	Dr Kai Fatt (Joe) Wong; How Weng (Sebastian) Chang
Legal	Peter Yee Ming Ng
Risk, Management and Board Governance	Dr Kai Fatt (Joe) Wong; How Weng (Sebastian) Chang; Chee Cheong (David) Low; Peter Yee Ming Ng

2.3 Independence of Directors

At 30 June 2021, the Company had four independent Directors, Dr Kai Fatt (Joe) Wong; How Weng (Sebastian) Chang; Chee Cheong (David) Low; Peter Yee Ming Ng, of a total Board of six Directors.

The Board assesses the independence of each of the Non-Executive Directors based on the interests and associations disclosed by the Directors and in-line with the ASX Principles and Recommendations.

A table setting out the length of service of each of the current Directors and their status on the Board is below:

Director	Date Appointed	Executive or Non-Executive	Independent	Next due for re-election
Dr Kai Fatt (Joe) Wong	15 October 2018	Non-executive	Yes	2023
Chin Kar (Jimmy) Yang	27 November 2017	Executive	No	N/A
How Weng (Sebastian) Chang	8 August 2019	Non-executive	Yes	2021
Chee Cheong (David) Low	8 October 2019	Non-executive	Yes	2022
Peter Yee Ming Ng	24 October 2019	Non-executive	Yes	2023
Ms Kaywen Chen	10 June 2021	Executive	No	2021

2.4 Majority should be Independent Directors

VIP Gloves follows the ASX recommendation that a majority of Board members should be independent. All Directors bring a diverse skill base and are well qualified to represent the Company and its security holders.

2.5 Chair should be Independent and not CEO

During the 2021 reporting period, the Chair was an independent director and not the CEO of the Company and therefore VIP Gloves followed the ASX recommendation. VIP Gloves acknowledges that a separation of roles between the chairperson and CEO is best practice corporate governance to minimise the possibility of a lack of transparency and promote constructive debate at Board level.

2.6 Induction Program for New Directors

Directors are provided with substantial information about VIP Gloves when commencing their Directorships. VIP Gloves supports additional professional education to assist a Director in their role.

Principle 3 Instil a Culture of Acting Lawfully, Ethically and Responsibly

3.1 Company Values

The Company's core values and commitments are:

- a) **Integrity** – We act honestly, fairly and with integrity in all our dealings, both internally and externally. We deal honestly and fairly with suppliers and customers. We commit to only dealing with business partners who demonstrate similar ethical and responsible business practices.
- b) **Respect** – We respect the human rights of all people, their ideas and cultures and our words and actions must reflect this respect, treating fellow directors, senior executives and employees with respect and not engage in bullying, harassment or discrimination
- c) **Safety** – We are committed to providing and maintaining a safe and non-discriminatory working environment to safeguard the health and safety of our employees, consultants, contractors, customers, suppliers and other persons who visit our workplace, or who we

work with, as required by law.

- d) **Community Standards** – We act in a manner that aims to preserve and protect the Company’s reputation consistent with reasonable expectations of our investors and the broader community in which we operate, acting ethically and responsibly and complying with all laws and regulations that apply to the entity and its operations.
- e) **Environment** – We are committed to act responsibly towards the environment and comply with legislation in respect of licenses held as part of the Company’s operations.

3.2 Code of Conduct

VIP Gloves’ Code of Conduct is published in the Corporate Governance section of the Company’s website at <https://www.vipglove.com.my/about-us/corporate-governance>.

The Code of Conduct provides a framework for decisions and actions and the Company’s minimum standards of conduct and integrity to be observed by all staff members. The Code’s focus is to ensure that all Directors, executives, and employees act with the utmost integrity and fair dealing. This involves acting ethically, sustainably and responsibly in conducting the Company’s business affairs, as well as displaying and exercising a duty of care to all employees, clients and stakeholders carrying out their duties and responsibilities while striving at all times to enhance the reputation and performance of the Company. The ethical and responsible conduct of the affairs of the Company ultimately depend upon the understanding and judgment of its staff, having regard to their sense of honesty, fairness and decency.

This code applies to anyone who works for the Company including all directors of the Board, senior executives and employees, as well as contract staff (including subcontractors). Any material breaches of the Code of Conduct by a Director or member of management or any material breaches of the code that call into question the culture of the organisation will be brought to the attention of the Board.

Training sessions for staff also emphasise the expectations of the Company regarding conduct of staff and executives in maintaining ethical standards.

3.3 Whistleblower Protection Policy

VIP Gloves has a Whistleblower Protection Policy which is published on the Company’s website. The Board will be advised of any material incidents reported under the policy.

The Whistleblower Protection Policy is underpinned by a strong commitment to building a culture in VIP Gloves that reflects sound governance and promotes ethical behaviour in the detection and management of fraudulent, corrupt or improper conduct. VIP Gloves values ethical behaviour, integrity and respect. VIP Gloves considers that working with integrity, honesty and respect includes encouraging employees and stakeholders to speak up in relation to conduct that does not align with this code of conduct or with the law and taking steps to protect the identity of that person when they do.

VIP Gloves encourages employees and stakeholders to speak up without fear of intimidation or reprisal in relation to conduct that does not align with the Company’s corporate policies or the law and VIP Gloves will protect disclosers when they do.

The Whistleblower Protection Policy complies with the amendments to the *Corporations Act 2001* (Cth) and the *Taxation Administration Act 1953* (Cth) that are effective from 1 July 2019.

A copy of the Whistleblower Protection Policy is available on VIP Gloves website and is intended to be accessed by anyone.

3.4 Anti-bribery and Corruption Policy

Australia has strict laws against bribery and corruption. The anti-bribery laws of some countries including Australia, the United States and United Kingdom can apply to actions carried out in other countries (i.e. wide-reaching extra-territorial effect). You must comply with and uphold all laws against bribery, corruption and related conduct applying to the Company in all the jurisdictions where the Company operates.

Corrupt conduct involves the dishonest or partial use of power or position which results in one person/group being advantaged over another. Corruption can take many forms including, but not limited to:

- a) official misconduct;
- b) bribery and blackmail;
- c) unauthorised use of confidential information;
- d) fraud; and
- e) theft.

VIP Gloves is committed to adopting effective systems to counter bribery and related improper conduct and to monitor and enforce these systems. Accordingly, the Company has a strict policy not to offer or receive secret commissions or bribes to further its business interests.

Principle 4 Safeguard Integrity of Corporate Reports

4.1 Audit, Risk and Compliance Committee

VIP Gloves Limited has not formed an Audit, Risk and Compliance Committee. This function, and the responsibilities under the charter, are carried out by the Board.

One of the key responsibilities laid out in the Audit, Risk and Compliance Charter is to oversee the Company's relationship with the external auditor and the external audit function generally.

The Board believe the skills and expertise of Directors and their experience in business and finance, enables the Board to carry out the responsibilities under the Audit, Risk and Compliance Charter.

The Charter is published in the Corporate Governance section of the Company's website at <https://www.vipglove.com.my/about-us/corporate-governance>.

4.2 Financial Statement Confirmation

Before the Board approves the Company's financial statements for a financial period, it receives a declaration from the CEO and CFO that, in their opinion, the financial records of VIP Gloves have been properly maintained, that its financial statements comply with the appropriate accounting standards and give a true and fair view of the Company's financial position and performance and that the

Company's system of risk management and internal control is operating effectively in relation to financial reporting.

4.3 Integrity of Corporate Reports

VIP Gloves' auditors review the Company's Half Year Report and Annual Report prior to publication. Apart from these documents, there are no other periodic Company reports that require an independent review.

Principle 5 Make timely and Balanced Disclosure

5.1 Continuous Disclosure

VIP Gloves has a Continuous Disclosure Policy which describes the Company's continuous disclosure obligations and how they are managed. The policy states that:

"The Board recognises its duty to ensure that shareholders are informed of all major developments affecting the state of affairs of VIP Gloves Limited".

"In accordance with legal, statutory and ASX listing requirements (particularly Listing Rule 3.1), VIP Gloves Limited will disclose all information concerning it, of which it is or becomes aware, that a reasonable person would expect to have a material effect on the price or value of its securities."

A copy of the policy can be viewed in the Corporate Governance section of the website at <https://www.vipglove.com.my/about-us/corporate-governance>.

5.2 Market Announcements

The Board automatically receives a copy of market announcements immediately after they have been made.

5.3 Investor Presentations

VIP Gloves releases a copy of any substantive investor presentation on the ASX Market Announcements Platform ahead of the presentation.

Principle 6 Respect the Rights of Security Holders

6.1 Information to Investors via Website

Information on VIP Gloves, as well as its governance policies and procedures, is available to investors on the Company's website at <https://www.vipglove.com.my/about-us/corporate-governance>

6.2 Investor Relations

VIP Gloves has an Investor Relations page on the Company's website, <https://www.vipglove.com.my/>, with links to the various documents and announcements the Company issues to the ASX. Contact details are also provided on the website for investors wishing to contact the Company's Share Registry or VIP Gloves directly.

6.3 Participation at Meetings

Security holders are encouraged to participate in meetings via announcements issued to the ASX, information on the Company's website and by mailouts to all security holders prior to meeting of shareholders.

6.4 Substantive resolutions by Poll, not show of hands

VIP Gloves security holders are given the opportunity to vote on all substantive resolutions at the Company's AGM or at a General Meeting of members. Notices of meeting are sent out in advance of the meeting with voting sheets attached.

6.5 Communicating Electronically

The Investor Relations page on the Company's website provides contact details for security holders to communicate with either the Company's Share Registry or VIP Gloves directly. Security holders are offered the option of receiving information electronically from VIP Gloves via the Share Registry.

Principle 7 Recognise and Manage Risk

7.1 Risk management

As well as overseeing the audit functions of VIP Gloves, Directors manage risk through the Board to ensure potential risks are identified and managed.

The Charter is published in the Corporate Governance section of the Company's website at <https://www.vipglove.com.my/about-us/corporate-governance>.

7.2 Risk Management Framework

The Company's risk register provides a framework for risk identification and monitoring and the register was reviewed regularly and updated during the 2021 reporting period. The Risk Matrix is also reviewed regularly and updated to ensure immediate identification and reporting of risk.

Management team meetings also provide forums for discussing and monitoring risk. Any suggested mitigation strategies are considered by the Board.

7.3 Internal Audit

VIP Gloves management has implemented risk and internal control systems for assessing, monitoring and managing strategic, operational, financial reporting and compliance risks for the Company. The systems are based upon policies, guidelines, delegations and reporting as well as the selection and training of qualified personnel. The internal processes are reviewed by the Company's external auditors during their regular audits. The Board believes the control framework of formal audits and Company policies and procedures is well suited to the current size, operations and stage of development of the business.

7.4 Risk Exposure

VIP Gloves manages risk through the Board. Risk is also discussed and monitored in management and research & development team meetings where mitigation strategies are devised as appropriate.

During the 2021 reporting period, the main exposure to economic risk for VIP Gloves was the impact of the Covid-19 pandemic on the Company's operations in accordance with the Movement Control Orders initiated by the Malaysian Government. The Board continually monitor the Company's cash

flow position and adopt the appropriate strategy to maintain solvency in the face of any economic risk.

During the reporting period the Company was engaged solely in the manufacturing and marketing of nitrile gloves, providing a comprehensive range of gloves to a the medical, manufacturing and service industries and it does not have any notable social sustainability risks or environmental risks.

Principle 8 Remunerate Fairly and Responsibly

8.1 Remuneration Committee

VIP Gloves Limited has not formed a People & Culture Committee as this function, and the responsibilities under the charter, are carried out by the Board.

The People & Culture Committee Charter is published in the Corporate Governance section of the Company's website at <https://www.vipglove.com.my/about-us/corporate-governance>.

8.2 Remuneration Policy

VIP Gloves has a Remuneration Policy for non-executive directors, senior executive and professional staff which is published in the Corporate Governance section of the Company's website at <https://www.vipglove.com.my/about-us/corporate-governance>. Fees for non-executive directors are reviewed annually and approved by the Board. For senior executive and professional staff, the Remuneration Policy aligns the Company's business objectives with individual key performance indicators (KPIs), the company's performance and its market position. The policy is underpinned by a number of principles designed to promote and further develop the interests of the company, its shareholders and employees by adopting good corporate governance practice in line with the recommendations of the ASX.

8.3 Equity Based Remuneration Scheme

VIP Gloves has developed an Equity Based Remuneration Scheme in the form of an Equity Incentive Plan approved by shareholders on 19 October 2020. A copy of the Equity Incentive Plan is available upon request by VIP Gloves employees. During the 2021 reporting period, rights were issued to directors and senior executive and professional staff following shareholder approval of the plan. A participant in the Equity Incentive Plan must not enter into any arrangement that may otherwise affect the economic exposure to their rights.